



**President and CEO
Monthly Report
to
CHC Board of Directors
November 22, 2021**

Reporting period: October 26 – November 18, 2021

Note: shortened reporting period due to early November meeting of the Board of Directors

- Funding:
 - Build Back Better Act (HR 5376) headed to the Senate:
 - Health center capital funding reduced to \$2 billion (80% reduction off ask)
 - THCGME = \$3.37 billion
 - NHSC = \$2 billion
 - Nurse Corp = \$500 million
- COVID 19 Response:
 - FQHCs being advised to align compliance with CMS mandate.
- 340B Drug Pricing Program:
 - PROTECT 340B Bill – prohibiting discriminatory reimbursement of 340B pharmacies - gaining support, but still no co-signers from SC.
 - Manufacturer assault on contract pharmacy model – Rulings have been issued in 5 of 8 lawsuits with mixed result
 - Point to the inadequacy of the original 340B statute to establish contract RX as a statutory requirement, but
 - Underscore the intent of the statute and clearly limit manufacturer ability to restrict access
- Other Policy Issues: Good Faith Estimates
 - Compliance being address by Finance and Revenue Cycle team

Advocacy & Health Policy

National Focus

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- State activity:
 - All quiet with the General Assembly until January.
- SC DHEC Upstate CARES Panel (SV serving as chair) :
 - Continuing monthly meeting of Panel serving as a learning community to develop strategies for reducing barrier and resistance to COVID 19 vaccination.
 - Plan remains in place to eventually transition to a regional collaboration on addressing health equity.

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State Focus

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- **Leadership and Staff Development:**

- Leadership Team weekly briefings/monthly meeting with clinical department heads
- All annual evaluations complete and leadership profile will be available for review with Executive Committee in January 2022
- 2022 Employee Holiday Bonus
 - Finance developed allocation methodology to enhance equity
 - Announced on Wednesday November 17th with 42 employee responses received as of the date this report was written
- NACHC Workforce Development Grant/Health Equity:
 - Survey of entire workforce underway – assessment of knowledge, perceptions, attitudes, and experiences related to diversity, equity, and inclusion
 - Aggregate survey results will be available for January 2022 meeting of the Board of Directors
- 2022-25 Strategic Plan roll-out to staff
 - Mission and Vision announced; plan to roll out Values with crosswalk to their definition on Wednesday, November 24th followed by Goals and Objectives the week of December 6th
- Workforce Development
 - Leadership team in discussions regarding recruitment and retention strategies

**Strategic
&
Operational
Updates**

- **Covid-19 Response:**
 - Initiated community booster clinics
 - Schedule established for pediatric (5-11) vaccinations
 - Participating in Index Journal media campaign
 - Vaccination against COVID-19 as a condition of employment fully implemented
- **Funding:**
 - Proposal for HRSA HIV/AIDS grant still under consideration/development
- **Administration Department:**
 - Monthly department meetings

**Strategic
&
Operational
Updates**

- **Clinical Departments:**

- Provider Staff meeting held on November 11, 2021:
 - Achieved >90% attendance
 - Reviewed performance of all clinical services
 - Discussed variables impact productivity and cost effectiveness
 - Rolled out factors to be considered in evaluating requests for changes in provider hours and staffing
 - Previewed 2022-25 Strategic Plan
- Department of Pediatrics: No specific activity to report
- Department of Family Medicine: No specific activity to report
- Department of Pharmacy: No specific activity to report.
- Integrated Behavioral Health:
 - CHC's integrated behavioral health staff = 3
 - Well received by clinical staff
 - Developing collaborative model with Cornerstone for the provision of Medication Assisted Treatment of SUD

**Strategic
&
Operational
Updates**

- Board Development activities:
 - 2 candidates recommended by MFP staff:
 - Development Committee interviewed both candidates
 - Report and recommendation to be addressed in Development Committee report
 - Recently received a recommendation from Calhoun Falls Family Practice
 - Follow up pending
 - Inquiries extended into the LGBTQ community
- Board Engagement:
 - Plans underway for 2022 Board and Leadership Holiday Celebration on December 7th

Board Development and Engagement

- NACHC:
 - Met with 8 states represented in Region 4 to gather their input on Organizational Assessment findings
 - Developed and presented summary at November meeting of NACHC Board of Directors
- OCHIN:
 - CEO Steering Committee held monthly
 - Monthly Progressive Leadership Lab
 - **Meetings to discuss 340B advocacy – OCHIN to release evidence-based model of financial contribution from health center pharmacies compared to HRSA grant funds**
- SCPHCA:
 - Monthly meetings of Legislative Committee, 330 Network, and Board of Directors.
- CIMS:
 - Monthly meetings of Managing Partners.
 - Chair of Clinical and Care Coordination Committee which meets monthly, and in which CHC's Quality and Population Health team are active and well-respected participants.
- Beckman Center for Mental Health Services:
 - Now under the oversight of Director of Behavioral Health.

External Partnerships , Affiliations, and Civic Activities

Community Integrated Management Services (CIMS)

- Managing Partner – Parliamentarian
- Chair of the Clinical and Care Coordination Committee

South Carolina Primary Health Care Association (SCPHCA)

- Board Member
- Chair of Legislative Committee
- Lead on 340B Task Force

National Association of Community Health Centers (NACHC)

- Board Member
- Member of Legislative, Health Policy , and Rural Health Committees
 - Chair of 340B/Pharmacy Access Work Group
 - Member of Task Force on Undoing Racism
- Member of the Oversight Team for Organizational Assessment

Beckman Center for Mental Health Services

OCHIN CEO Steering Committee

Consulting Activities

- Continue under retainer with the Connecticut Care Association as expert resource for 340B, requiring briefings every other week
 - CHCACT quarterly retainer = \$1,250
- Planning and coordination of 340B Coalition 2022 Winter Conference is well underway:
 - Topics identified
 - Session titles, descriptions, and learning objectives completed
 - Speaker recruitment is 100% complete
 - Presentation material under development
- Contract extended for planning and coordination of 340B Coalition 2022 Summer Conference
- Declined invitation to respond to RFP to facilitate Strategic Planning process for Variety Care – a health center with 12 medical locations in Oklahoma

SV Personal Leave Time

October 26 – November 22, 2021

- 8 hours of Annual Leave
- 32 hours of Sick Leave

Please don't hesitate to email or call with any questions you may have or additional information needed:
sveer@carolinahealthcenters.org
864-554-7102 (mobile phone)