

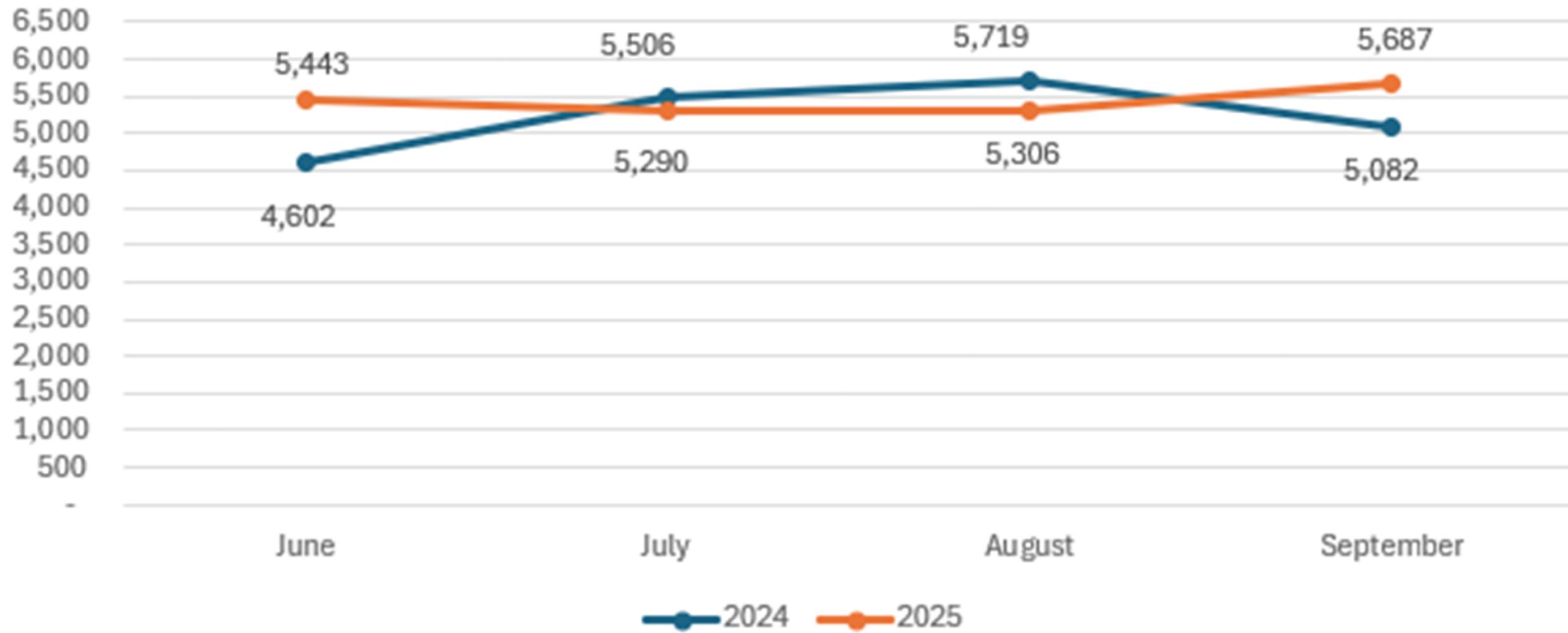


Organization Performance



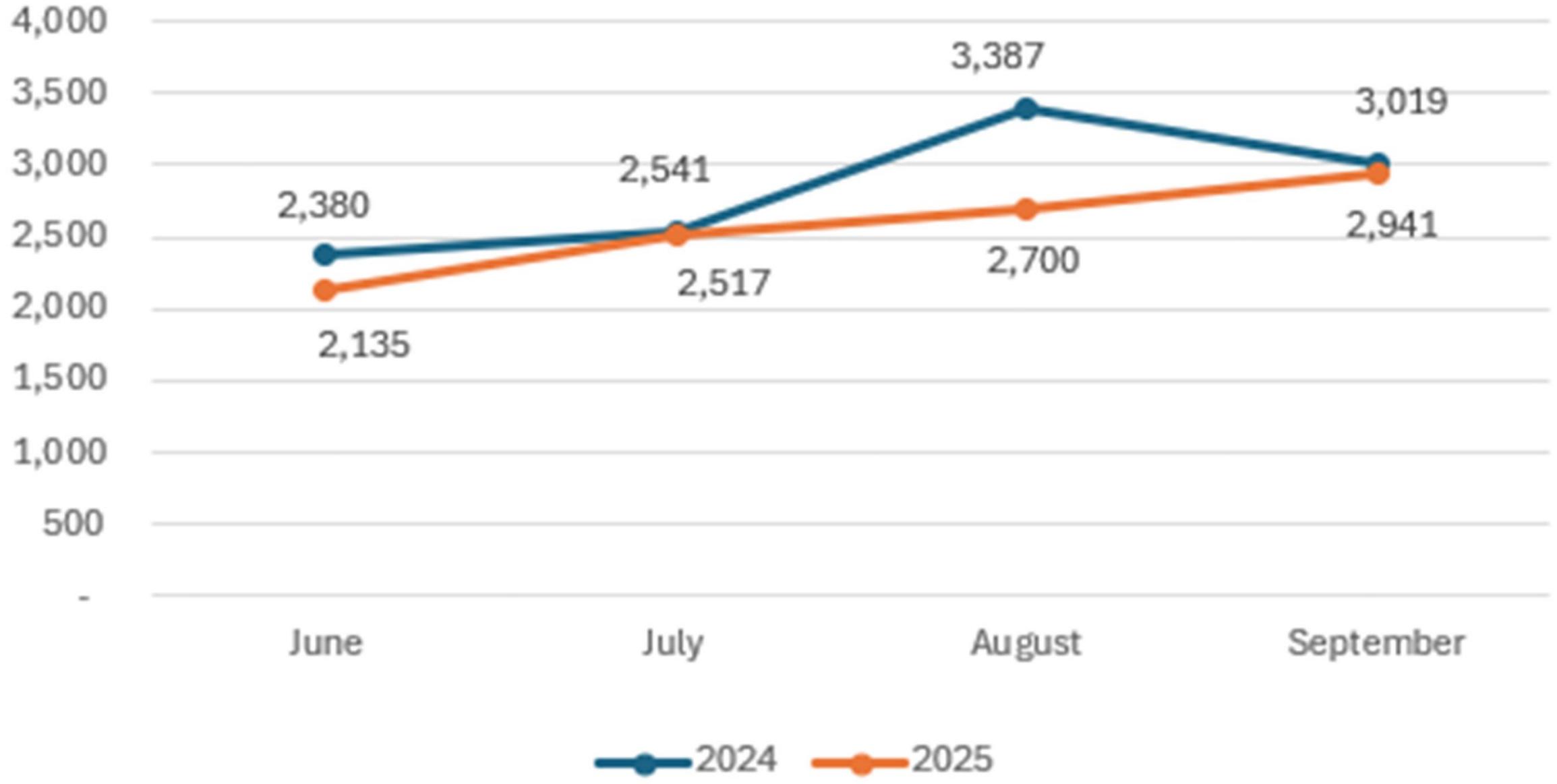
2024	20,909
2025	21,726
	817

Family Medicine Visits

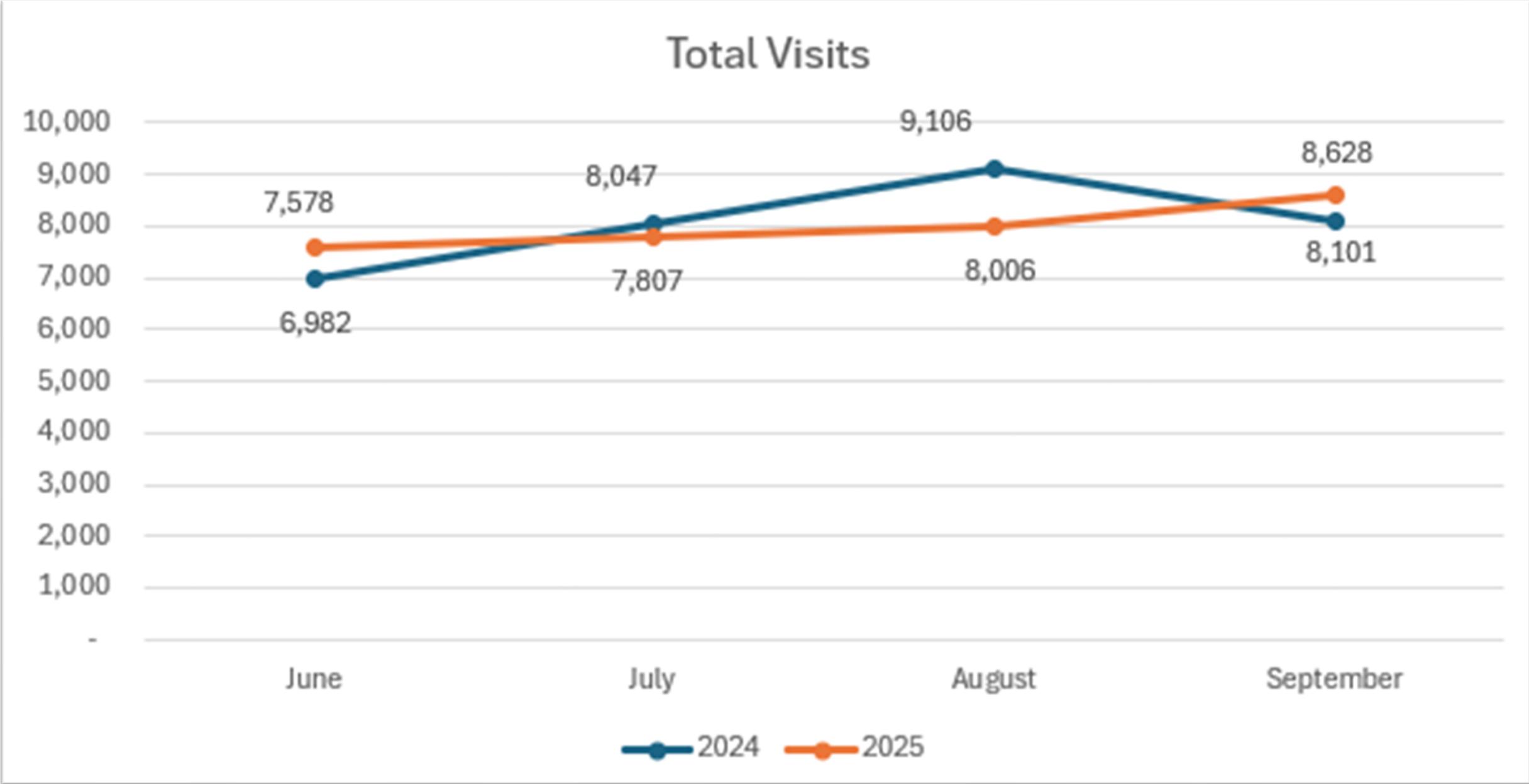


2024	11,327
2025	10,293 (1,034)

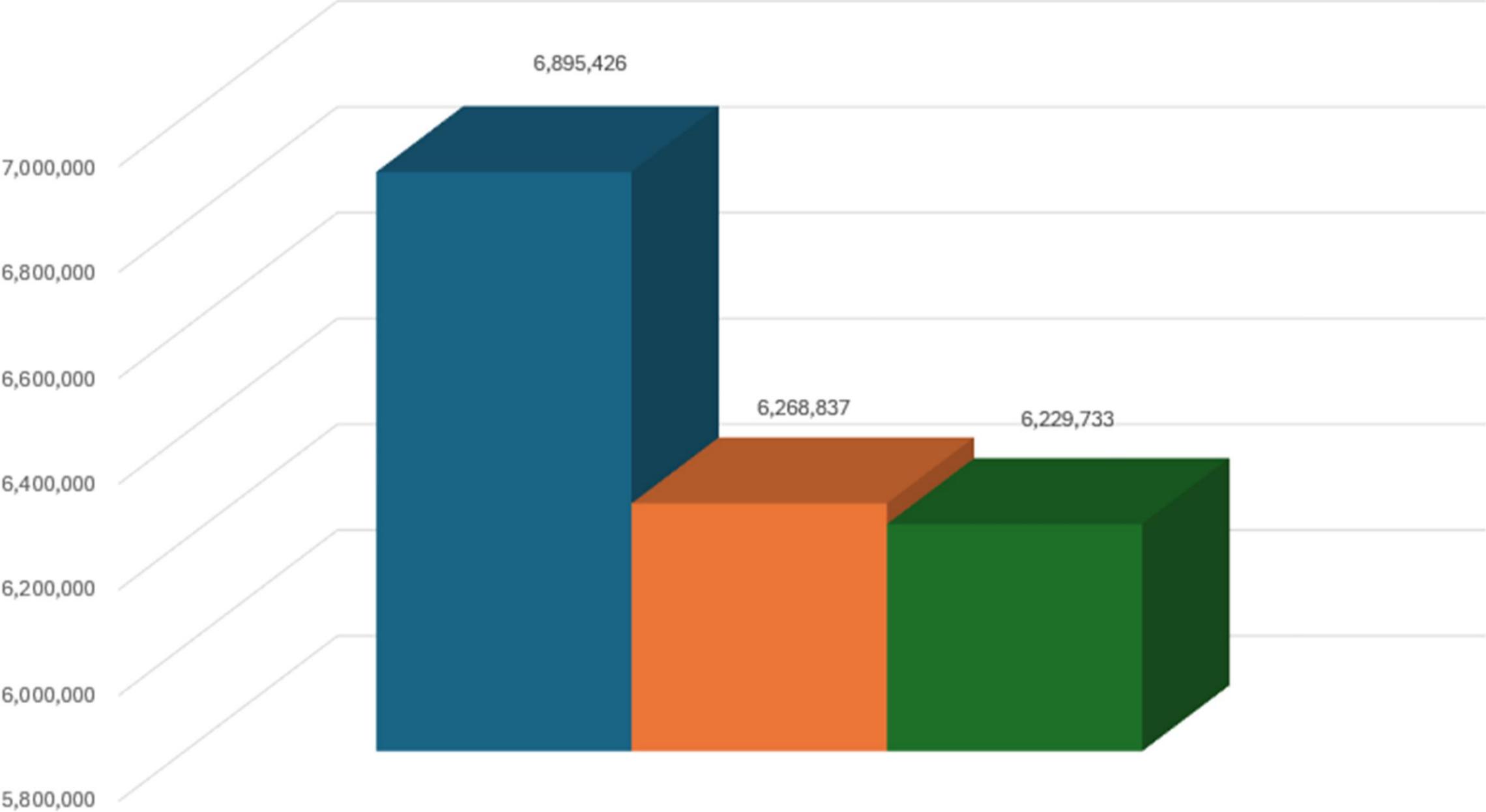
Pediatric Visits



2024	32,236
2025	32,019
	(217)



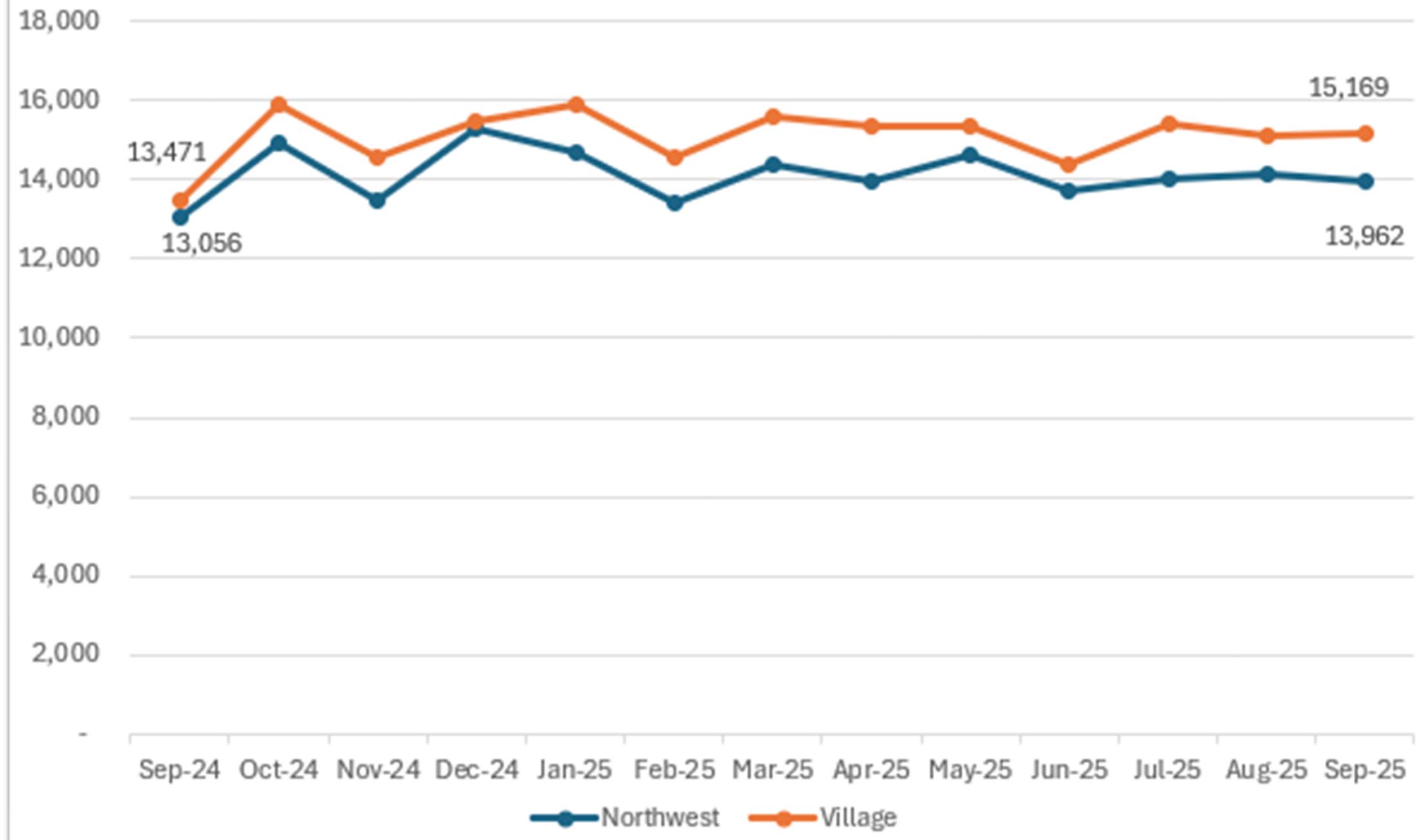
Patient Care Revenue



■ Budget YTD 2025 ■ Actual YTD 2025 ■ Actual YTD 2024



Rxs Filled - Trailing 12-Months

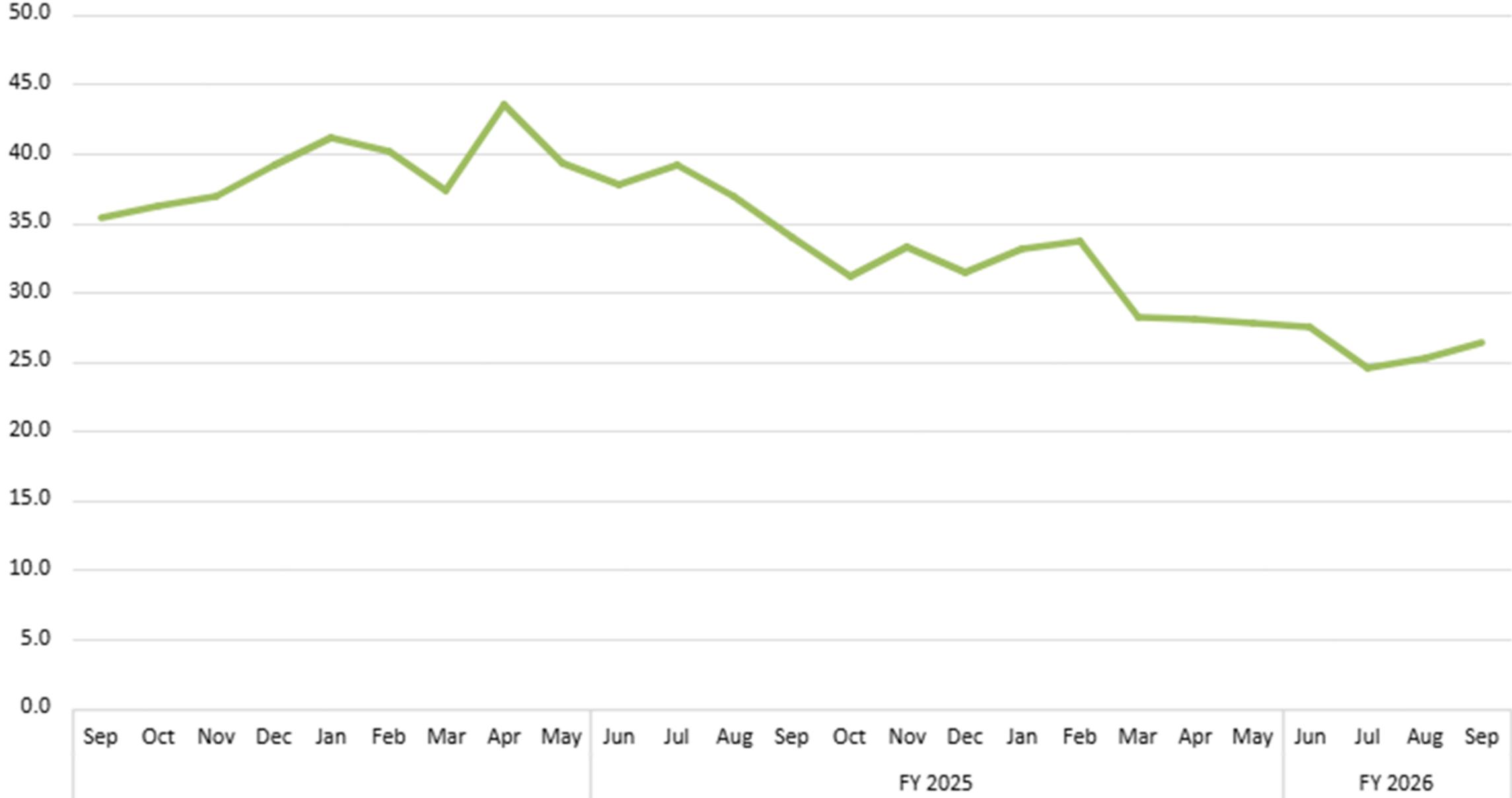


	<i>Actual YTD</i>	<i>Budget YTD</i>	<i>Over (Under) Budget</i>
<i>Total Net Revenues</i>	\$ 10,163,660.65	\$ 9,509,993.72	\$ 653,666.93
<i>Total Expenses</i>	\$ 7,834,205.43	\$ 7,488,254.57	\$ 345,950.86
<i>Net Income (Loss)</i>	\$ 2,329,455.22	\$ 2,021,739.15	\$ 307,716.07
<i>Total Rx Filled</i>	115,855	114,380	1,475
<i>Avg Net Revenue per Rx</i>	\$ 87.73	\$ 83.14	\$ 4.58
<i>340B</i>	50,751	43.8%	
<i>Retail</i>	65,104	56.2%	

**Pharmacy Results – YTD
September 2025 vs
Budget**



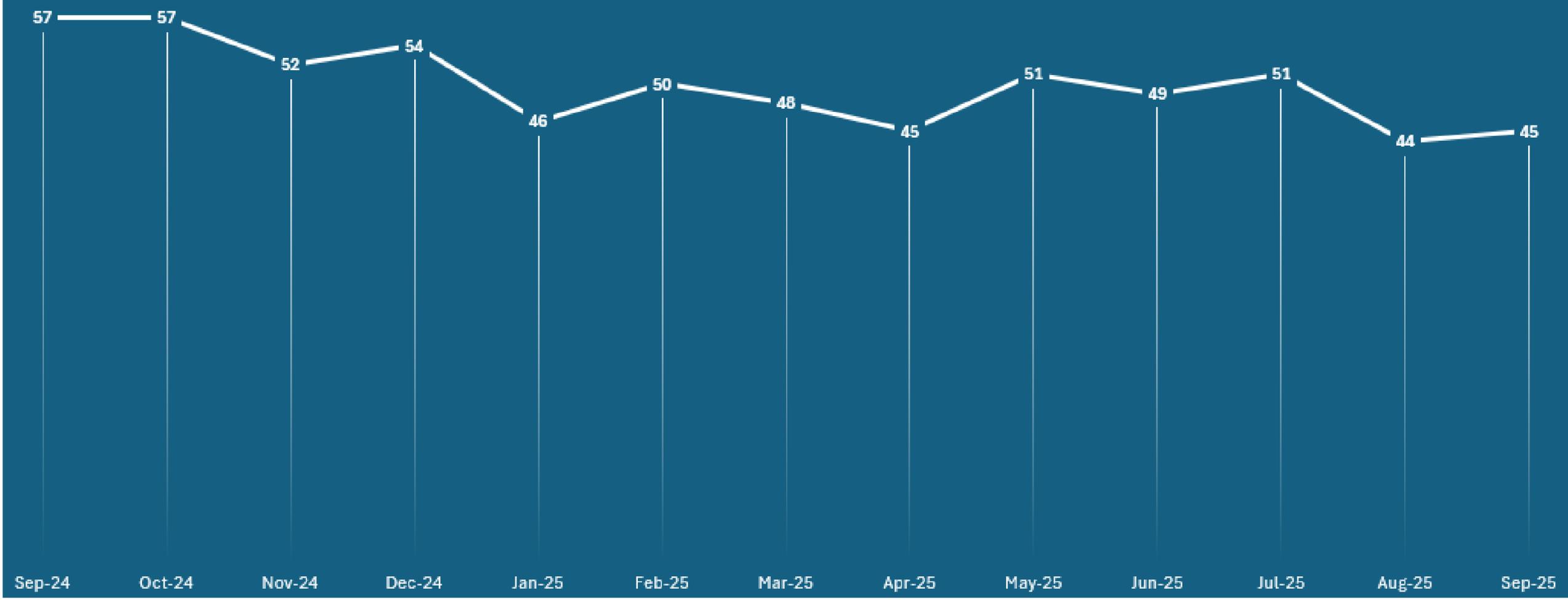
AR Days



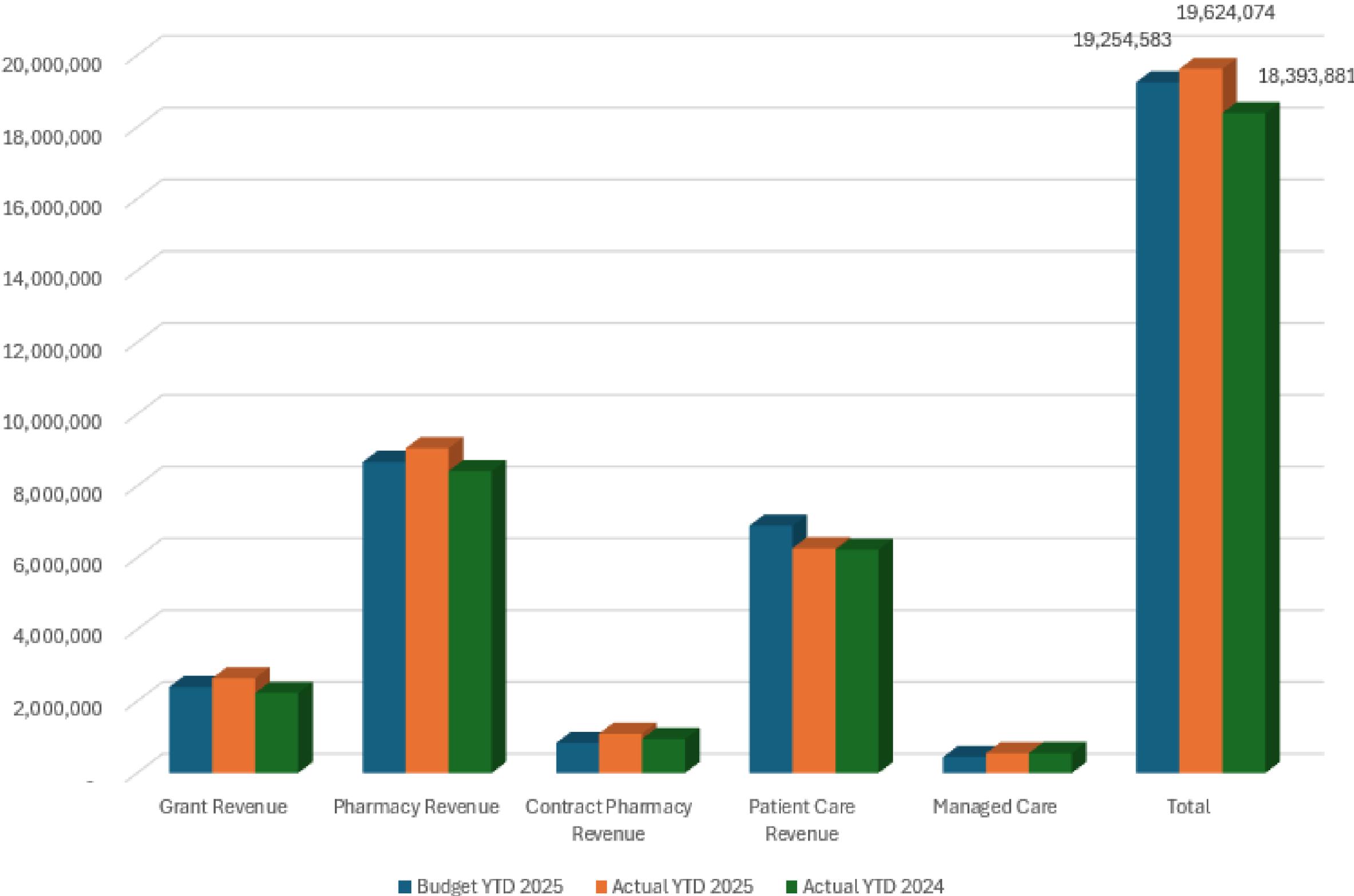
**AR Days –
September 2025 =
26.3**



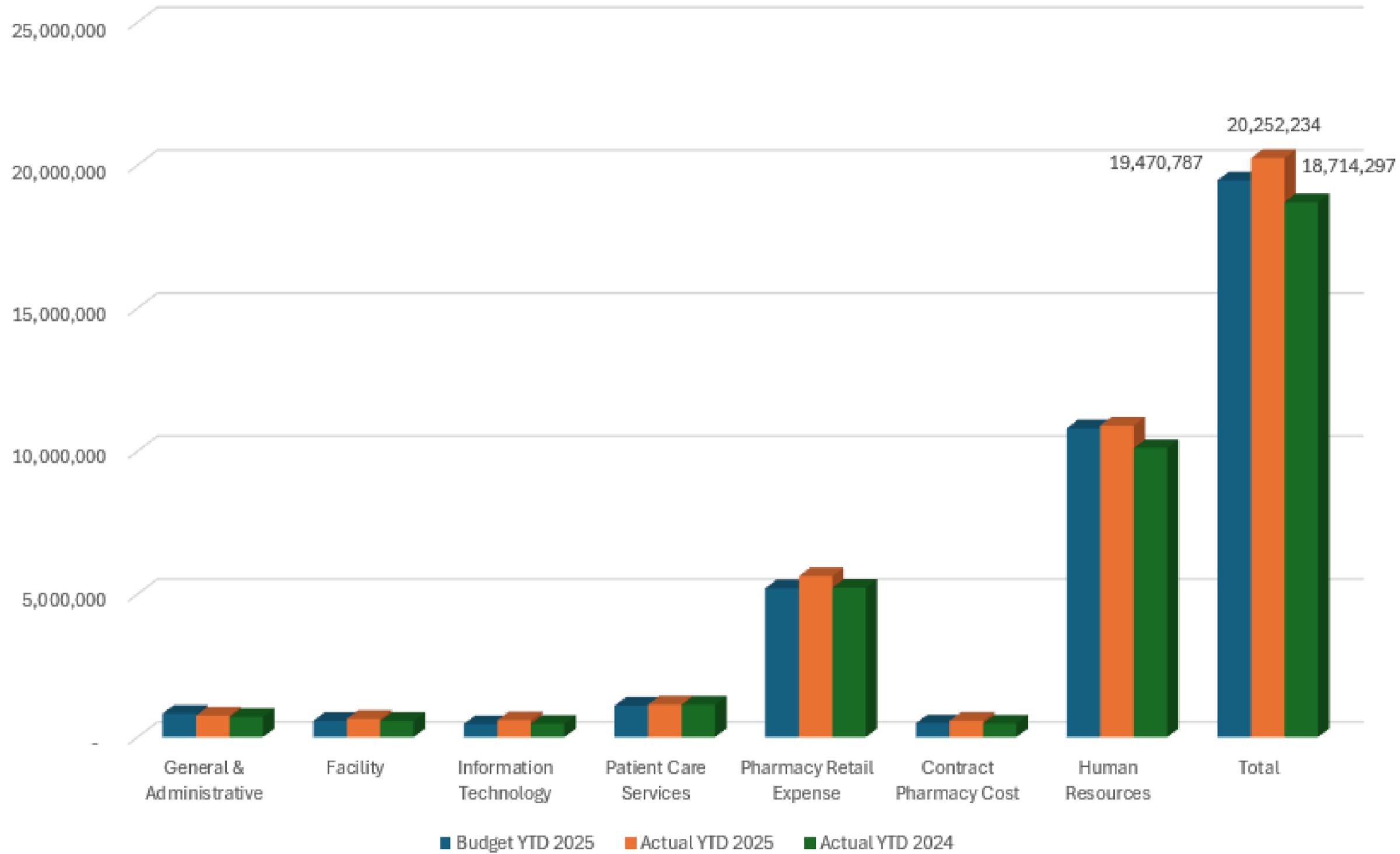
OPERATING DAYS OF CASH ON HAND



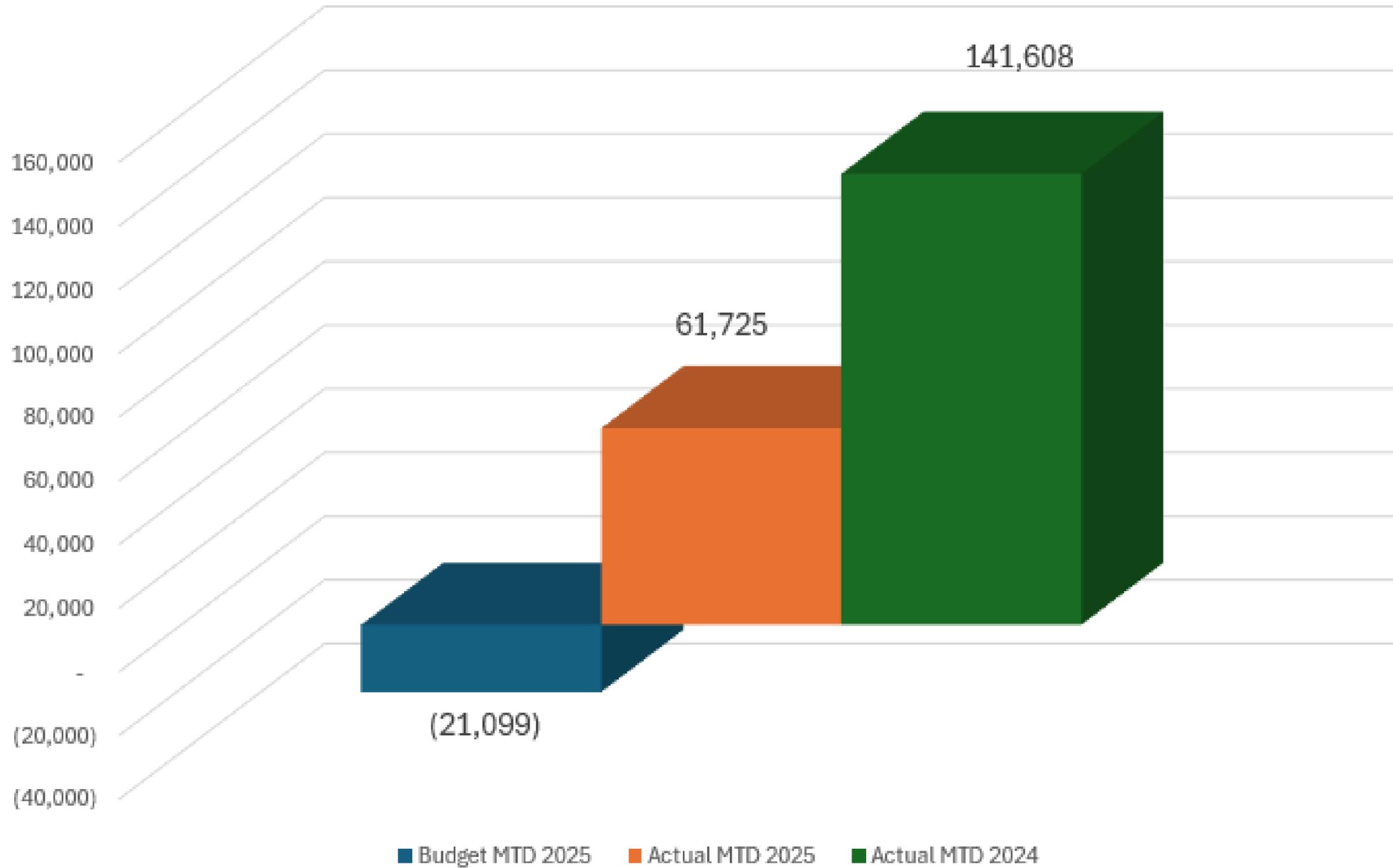
Revenue YTD



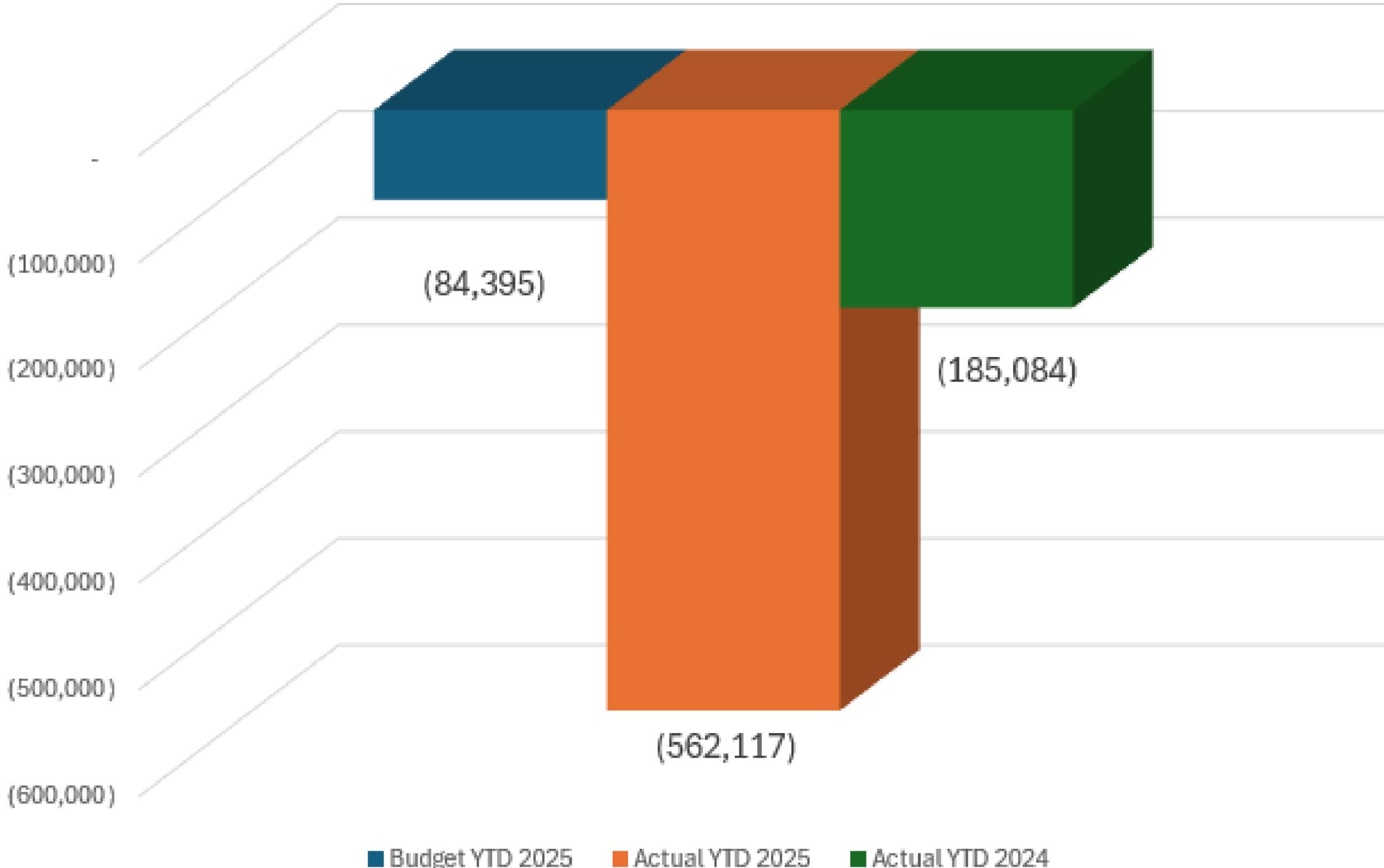
Expenses YTD



Net Income MTD



Net Income YTD



	Jun-25	Jul-25	Aug-25	Sep-25	Total	Budget YTD 2025	Delta to Budget	Actual YTD 2024	Delta to 2024
Grant Revenue	498,834	842,994	711,984	593,256	2,647,068	2,403,048	244,020	2,235,115	411,953
Pharmacy Income	2,191,512	2,302,800	2,251,566	2,309,137	9,055,015	8,669,423	385,592	8,419,026	635,989
Contract Pharmacy Revenue	185,113	398,917	250,986	265,019	1,100,035	839,978	260,057	951,163	148,872
Patient Care Revenue	1,440,988	1,611,642	1,546,343	1,669,864	6,268,837	6,895,426	(626,589)	6,229,733	39,104
Other Income									
Managed Care	179,218	247,568	90,170	36,163	553,119	446,707	106,412	558,844	(5,725)
Interest Income	14,914	14,957	16,903	12,722	59,496	75,050	(15,554)	102,783	(43,287)
Other Income	-	35	1,832	4,680	6,547	56,760	(50,213)	32,549	(26,002)
Total Revenue	4,510,579	5,418,913	4,869,784	4,890,841	19,690,117	19,386,393	303,724	18,529,213	1,160,904
General & Administrative	184,119	208,837	200,687	166,157	759,800	827,094	(67,294)	710,460	49,340
Facility	215,664	139,654	151,483	134,993	641,794	571,130	70,664	569,070	72,724
Information Technology	76,398	247,817	127,711	143,828	595,754	462,110	133,644	470,004	125,750
Patient Care Services	223,662	228,741	294,298	396,329	1,143,030	1,106,747	36,283	1,140,168	2,862
Pharmacy Retail Expense	1,383,019	1,453,604	1,413,957	1,381,963	5,632,543	5,209,435	423,108	5,227,587	404,956
Contract Pharmacy Cost	124,007	144,288	165,468	142,435	576,198	488,997	87,201	482,629	93,569
Human Resources	2,458,562	2,488,634	3,492,505	2,463,414	10,903,115	10,805,274	97,841	10,114,379	788,736
Total Expenses	4,665,431	4,911,575	5,846,109	4,829,119	20,252,234	19,470,787	781,447	18,714,297	1,537,937
Net Income	(154,852)	507,338	(976,325)	61,722	(562,117)	(84,395)	(477,722)	(185,084)	(377,033)

	Sep-25
Operating activities	
Changes in net assets	\$ 61,725
Adjustments to reconcile changes in net assets to cash provided by (used for) operating activities:	
Depreciation	80,474
Changes in assets and liabilities	
Accounts receivable	(86,490)
Grants receivable	116,097
Other accounts receivables	(6,713)
Inventory	(58,286)
Other assets	41,069
Accounts payable	366,320
Accrued expenses	(118,305)
Accrued leave	-
Deferred revenue	(2,276)
Net cash provided by (used for) operating activities	393,615
Investing activities	
Purchase of property and equipment	(202,030)
Net cash provided by (used for) investing activities	(202,030)
Financing activities	
Proceeds from First Citizens - Laurens Project	85,135
Payments on long term debt	(11,865)
Net cash provided by (used for) financing activities	73,270
Net increase (decrease) in cash and cash equivalents	264,855
<i>Cash and cash equivalents, beginning of month</i>	<u>6,707,475</u>
<i>Cash and cash equivalents, end of month</i>	<u><u>\$6,972,330</u></u>

Carolina Health Centers Statement of Cash Flows Fiscal Year 2026



Laurens Project Update



8.21%

Construction Complete
as of 10/1/25

Budget Item	Est. Budget	Amt Paid TD
Construction	\$7,947,509.69	\$587,492.73
Architectural/Design	\$831,663.50	\$451,792.57
Equipment/Supplies/Marketing/Insurance	\$1,098,500.71	\$17,339.75
Total	\$9,877,673.90	\$1,056,625.05



Paid in 2024 \$ 351,150

2025 Thresholds (1)

Hours	Bonus	
>1560	\$1,200.00	
>1040	\$ 900.00	75.0%
>520	\$ 600.00	50.0%
>260	\$ 300.00	25.0%
<260	\$ 150.00	12.5%

	(1)
Bonus	\$ 327,000.00
Approx PR Taxes	\$ 25,015.50
CHC Burden	\$ 352,015.50

2025 Thresholds (2)

Hours	Bonus	
>1560	\$1,000.00	
>1040	\$ 750.00	75.0%
>520	\$ 500.00	50.0%
>260	\$ 250.00	25.0%
<260	\$ 125.00	12.5%

	(2)
Bonus	\$ 272,500.00
Approx PR Taxes	\$ 20,846.25
CHC Burden	\$ 293,346.25

2025 Thresholds (3)

Hours	Bonus	
>1560	\$ 750.00	
>1040	\$ 562.50	75.0%
>520	\$ 375.00	50.0%
>260	\$ 187.50	25.0%
<260	\$ 93.75	12.5%

	(3)
Bonus	\$ 204,375.00
Approx PR Taxes	\$ 15,634.69
CHC Burden	\$ 220,009.69

2026 Holiday Bonus Options

